

Our Ref: MS/CM

Date: 2 August 2005

Association for Project Management
Membership Department
150 West Wycombe Road
High Wycombe
Buckinghamshire
HP12 3AE

Dear Sir/Madam,

PAUL MARSHALL

I confirm that Paul was employed on a permanent basis as a Cost Manager with Hall & Partners from September 2001 to November 2002.

Paul's main role as a Cost Manager carried the following responsibilities:

- 1) Post Contract Cost Management of the Eggleham tower block refurbishment in Sunderland, on a post contract basis.
- 2) Post contract Cost Management of Cheam high school extension, Surrey.
- 3) Full Pre and Post Contract Cost Management of the Architecture block extension, Newcastle University.
- 4) Full Post Contract involvement of the social housing regeneration of the Gargles estate, Washington

Paul is skilled in cost estimating and cost management and is also reliable, dependable, and a good communicator.

I would happily recommend Paul as I considered him to be a valuable member of our team, who consistently achieved good results and delivered in accordance with our expectations.

Yours faithfully





p.marshall@hallandpartners.co.uk

**HALL
& PARTNERS**

PROJECT MANAGERS AND
CONSTRUCTION CONSULTANTS

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